	Member Welcome	IT Skills for Members	COMS - Committee Management Systems (Platinum) 🛱	Introduction to Planning	Code of Conduct	Forward Planning	Planning Protocol	Finance and Audit and Governance Committee	Housing Appeals and Homelessness Reviews	Licensing Panel – Introduction	Planning Appeals and Current Issues	Media Skills – Front of Camera 12	Awareness Session: Emergency Planning – Rest and つ Reception	Dealing with Difficult People and Situations	S106 Agreements	Awareness Session: Environmental – Safer, Cleaner, 6 Greener Initiative	Equalities and Diversity	Planning – Follow Up (S)	Freedom of Information and Data Protection	Chairmanship, Effective Reading, Public Speaking, Q Questioning and Making a Presentation (Modules)
Obligatory for New Councillors	Y			Y	Y		Y								Y			Y		
Total attendees	12	4	8	10	7	10	13	10	7	8	8	6	6	8	13	11	9			